

CALL FOR PAPERS

The Information Domain: Synchronizing Information Related Capabilities to Win in a Complex World



On behalf of the Commanding General, U.S. Army Combined Arms Center, the Director of the U.S. Army Information Operations Proponent Office invites you to submit a paper on the topic of information related capabilities for an edited volume published by the Army Press. The Army Press will publish this volume as both a book and a multi-media, interactive eBook. The working title is *The Information Domain: Synchronizing Information Related Capabilities to Win in a Complex World*. This is subject to change.

The purpose of this book is to discuss and communicate what information related capabilities are and how they contribute to the success of unified land operations. Selected paper submissions will become chapters in the book. Chapters should demonstrate the inter-relationship between information related capabilities and each individual capability's contributions to achieving a desired end state. Each chapter should be well written and include real world examples while also citing relevant research. Incorporating personal experience is both acceptable and encouraged. The inclusion of photos and graphics is encouraged, however, images must be high quality and copyright information must accompany all images. The Chicago style guide will be used for editing and citation.

Papers should be 8-12 pages – more or less – of main body text and should include endnotes. Double spaced with normal margins and times new roman, 12-point font.

Submissions are due no later than 6 October, 2016.

For more information visit: <https://armypress.dodlive.mil/call-for-papers>

Announcing the 2016 Information Operations Edited Volume Call for Papers

The purpose of communicating information is to persuade a desired audience to take action, or inaction, in a manner that is favorable to the organization.

Despite more than 15 years of evidence supporting the need for the use of information to achieve desired effects in the operational environment, there remains a fundamental lack of organizational understanding of what Lt. Gen. H.R. McMaster refers to as "The Battle of Perception".

Joint Publication 1-02 defines Information Operations as: *the integrated employment, during military operations, of information-related capabilities (IRCs), in concert with other lines of operation to influence, disrupt, corrupt, or usurp the decision making of adversaries and potential adversaries while protecting our own.*

In Army Doctrine Reference Publication 3-0, the Army adds to this definition: informing ...*United States and Global Audiences...*

Information related capabilities traditionally include, but are not limited to:

- Operations Security
- Public Affairs
- Soldier and Leader Engagement
- Civil Affairs
- Cyber Electromagnetic Activities
- Military Information Support Operations (PSYOPS)
- Military Deception
- Special Technical Operations

While several of these capabilities are unique to the employment of military forces, many are not. This book will include chapters on the following topics:

- The strategic level/whole of government employment of information related capabilities to achieve desired effects within the information environment in support of national security strategy.

- The tactical employment of information related capabilities to achieve desired effects within the information environment in support of military combat, disaster relief, or Defense Support to Civil Authority operations.

- Myths and misunderstandings of information operations, the various information related capabilities, and relationships between those IRCs.

How do I enter?

Submit an unclassified, original research paper examining any aspect of the synchronized employment of information related capabilities to achieve a desired effect.

Papers should be 8-12 pages in length, not counting endnotes.

Previously published papers will be considered if copyright is not a prohibitive factor.

Authors should include, or be prepared to provide, public domain or personal photographs, images, and other media to include video interviews to support the digital eBook version of the publication.

How do I submit a paper?

Complete an enrollment form (see enclosure 1) and submit it together with the proposed manuscript not later than 06 October, 2016 via e-mail to:

usarmy.leavenworth.tradoc.mbx.army-press@mail.mil

Include in the subject line "Submission; Information Domain"

How will the papers be evaluated?

The editors will recommend papers to the Director, U.S. Army Information Operations Proponent Office for inclusion into the edited volume.

General criteria to be used for evaluating papers are attached (see enclosure 2)

If you have questions please contact:

Volume editor at (913) 684-8669 or DSN 552-8669 or via email:

usarmy.leavenworth.tradoc.mbx.army-press@mail.mil

ENCLOSURE 1 (Enrollment Form)

MEMORANDUM FOR Volume Editor

SUBJECT: Information Operations Edited Volume.

1. Attached is my research paper submission for the Information Operations edited volume.

2. The title of my paper is_____.

3. I affirm that the research paper is my original work. I further affirm that no part of it has been plagiarized from other sources, that all references to other work have been properly and fully attributed, that it has not been previously published, and that it is not now being considered elsewhere for publication.

4. I understand that if my paper is selected, the Combined Arms Center may reproduce it for instructional purposes, it could be published in the Information Operations edited volume, and/or it may be submitted to an online publication. The Combined Arms Center will have first right of publication without copyright restrictions.

Print your name and contact information legibly.

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ENCLOSURE 2 (Criteria for Judging)

Evaluation is unavoidably a subjective process; however, our editors will use the questions below to help evaluate papers more objectively.

- Is the paper interesting, is it well written?
- Is the paper easy to read for a general audience?
- Does the paper avoid excessive acronyms or jargon?
- Does the paper contribute anything new to the topic?
- Does the paper offer well-thought-out and well-researched opinions about information related capabilities?
- Does the paper use one or more of the information related capabilities?
- Does the paper offer plausible solutions to or recommendations about problems or issues?
- Does the paper fairly represent the background facts and provide a credible examination of the issues?
- Does the paper show evidence of research using accepted academic standards?
- Is the author's research backed up with endnotes?
- Is the paper organized? Does it move logically from a clear thesis through a well-developed argument using supporting evidence to yield persuasive conclusions?



Army Press Guide for Writers

July 2015

1. Use the following text formatting in submitting documents:

- Use Microsoft Word software.
- Set all parts of the manuscript in double-spaced 11-point Times New Roman.
- Set all margins (top, bottom, left, and right) to 1 inch.
- Use left justification, not full justification.
- Use .25-inch paragraph indent.
- Use “normal” style throughout the text.
- Number the pages of the manuscript consecutively starting with the title page.
- Make different subhead levels easy to distinguish from one another (e.g., first level centered, second level flush left). Use title-style capitalization, not full caps, for subheadings.
- Set off direct quotations of more than five lines from text by indenting .5 inch from left and right margins. Run shorter quotations into the text with quotation marks.
- Create a separate file for each part of your manuscript (e.g., contents, preface, chap 1, chap 2, etc., app A, app B, etc., glossary, bibliography, etc.) Include the chapter number in the file name (e.g., 00contents, 01chap1, 02chap2) so they fall in order.

DO NOT:

- Use hyperlinks of any kind anywhere in the document. Right click and remove them prior to submission.
- Use the automatic hyphenation feature.
- Use the automatic bulleting/numbering feature.
- Use special fonts or combinations of fonts and type sizes, special color-coding or spacing, templates, embedded styles for the table of contents or index, or similar desktop-publishing features.
- Use numbered subheadings.
- Embed illustrations in the text. Instead, include them as separate electronic files (see “Illustrations,” below).
- Use headers to insert chapter names, numbers, or dates.
- Use roman numerals for introductory matter page numbers.
- Add extra lines between paragraphs.

b. Illustrations.

(1) Illustrations, tables, maps, photos and all other images will be considered “figures.” Number them consecutively throughout the manuscript.

(2) Submit images as individual files only, do not import images into the manuscript. Instead, suggest placement for figures, tables, maps, and other illustrations, using call-outs in the text.

(3) Prepare and format all maps, tables, and graphs to fit directly on to a book page. Graphics requiring reduction often renders the author’s work unreadable. Graphics requiring a vertical offset/broadside will not be accepted.

(4) Include, at the end of the manuscript, a printout of each table, figure, or illustration. Include a caption for each table, figure, and illustration. Make certain the printout shows the accurate layout of the tables, such as proper alignment of columns.

(5) Provide all images (color and grayscale) at a resolution between 266 and 300 pixels per inch, based on an input-to-output (I/O) size ratio of one-to-one. For example, a 3-by-5-inch original photograph to be printed at 3-by-5 inches (I/O ratio of one-to-one) should be scanned at 266 to 300 pixels per inch. The same size photo to be printed at 6-by-10 inches (I/O ratio of one-to-two) should be scanned at 532 to 600 pixels per inch. All other enlargements and reductions are similarly proportional. Please note that images scanned at lower resolutions and then forced or pushed to a higher resolution to meet printing standards become blurry. This happens, for example, if you change an image at 150 pixels per inch to 300 pixels per inch in your image-editing program. Instead, you should rescan the image at the target resolution of 300 pixels per inch. Although you can reduce digital images to a desired resolution, you should never try to increase them to a higher resolution to meet printing standards.

(5) Save images as uncompressed TIFF (tagged image file format), native PhotoShop file format (.psd), or EPS (encapsulated postscript) files. Note that .gif and .jpg files are not normally acceptable for printing due to their low resolution.

(6) Scan all line art as bitmap images with a resolution of between 1,200 and 2,540 pixels per inch, based on an I/O ratio of one-to-one. Enlargements and reductions are similarly proportional. Save the images as uncompressed TIFF, native PhotoShop file format, or EPS files.

(7) Although Army Press reserves the right to make final artistic decisions about the cover of your book, authors may submit ideas about artwork.

c. Endnotes and Bibliography. Place notes at the end of each chapter-not at the bottom of the page or at the end of the book. Begin note numbering with “1” for each chapter. Set note numbers in the text as superscript. In the notes section, set note numbers on the line (not superscript) indented, .25 inch. Place the complete bibliography at the end of the manuscript. For examples of notes and bibliography entries, see Kate L. Turabian, Sixth Edition, A Manual for Writers of Term Papers, Theses, and Dissertations. All endnotes and bibliographies for Army Press publications will be formatted according to this manual.

d. Reference Material. Army Press editors use the following references.

1) The Chicago Manual of Style, 16th Edition is the current primary writing guide for Army Press.

2) US Government Printing Office (GPO) Style Manual is the overall guide for editing Army Press products. It has specific sections on formatting (paragraph 2.3.), capitalization rules (chapter 3) and examples (chapter 4), compounding rules (chapter 6) and examples (chapter 7), and numbers (chapter 12). Website: <http://www.gpoaccess.gov/stylemanual/browse.html>.

(3) Webster’s New World College Dictionary (most recent edition). When there is more than one “acceptable” spelling for a word, always use the preferred spelling. Website: <http://www.m-w.com/netdict.htm>.

(4) Webster’s Biographical Dictionary and Webster’s Geographical Dictionary to confirm and complete names and places.

(5) The Gregg Reference Manual to reconcile questions on grammar, punctuation, and English use.

(6) Manual for Writers of Term Papers, Theses, and Dissertations, Sixth Edition, Kate L. Turabian, to format endnotes and bibliographies.

(7) Acronyms. Websites: <http://www2.arims.army.mil/abbreviation/MainMenu.asp> or <http://www.acronymfinder.com/>.

(8) DOD Dictionary of Military Terms: <http://www.dtic.mil/doctrine/jel/doddict/>

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f. Biographical Sketch and Date of Birth. Provide a short biographical sketch when you submit your manuscript to the Army Press to be included in the printed publication. Additionally, provide your birth year—the Library of Congress requires it as part of the cataloging-in-publication data.